



# SOLID WASTE MANAGEMENT PLAN UPDATE

PRESENTATION / SEPTEMBER 15, 2017

Presented by: James A. Skora





# AGENDA

- Solid Waste Plan Schedule
- Appendix I, L, J, K and M Review
- Next Steps



# NEW SOLID WASTE PLAN SCHEDULE





# NEW SOLID WASTE PLAN SCHEDULE

<b>OEPA Schedule for New Plan</b>	<b>End Date</b>
<b>OEPA Published Start Date</b>	9/24/2016
<b>Draft Due</b>	12/24/2017
<b>Final Draft Due to OEPA</b>	3/26/2019
<b>Final Approval by OEPA</b>	6/24/2019

Plan Development Tasks	Start Date	End Date	GT Meetings	Meetings with Policy Committee	Completed	Sent to District	
Information Request to District	September 2016	September 2016			100%	Yes	
Project Kick-Off, PC Introduction	September 2016	September 2016		September 16, 2016	100%	n/a	
Plan Update Work Book	September 2016	December 2017			80%	n/a	
Appendix A - Reference Year, Material Change	October 2016	January 2017	June 2017	January 20, 2017	100%	Yes	
Appendix B - Inventory	October 2016	January 2017			100%	Yes	
Appendix C - Population	October 2016	January 2017			100%	Yes	
Appendix D - Disposal Data	October 2016	January 2017			100%	Yes	
Appendix E - Res/Com Reference Year Recycling	October 2016	January 2017		June 16, 2017	100%	Yes	
Appendix F - Industrial Reference Year Recycling	October 2016	January 2017			100%	Yes	
Appendix G - Historical Waste Generation	October 2016	January 2017			100%	Yes	
Appendix H - Strategic Evaluation (13 Analysis)	January 2017	August 2017		July 2017	September 15, 2017	100%	Yes
Appendix I - Conclusions, Priorities and Programs	April 2017	August 2017				100%	Yes
Appendix J - Goal 1 Demonstration	April 2017	September 2017			September 15, 2017	90%	
Appendix K - Goal 2 Demonstration	April 2017	September 2017	100%				
Appendix L - Education Program Demonstration	April 2017	August 2017	100%			Yes	
Appendix M - Capacity Demonstration	October 2016	January 2017	100%			Yes	
Appendix N - Greenhouse Gas Emissions	May 2017	September 2017	November 17, 2017		0%		
Appendix O - Financial Data	June 2017	September 2017			5%		
Appendix P - Designation	August 2017	September 2017			0%		
Appendix Q - District Rules	August 2017	September 2017			0%		
Appendix R - Survey Forms	August 2017	September 2017		0%			
Appendix S - Siting Criteria	August 2017	September 2017		0%			
Appendix T - Resolutions	August 2017	September 2017		0%			
Appendix U - ORC Requirements	August 2017	September 2017		0%			
Appendix V - Ratification Results	February 2019	April 2019		0%			
Section i - SWMD Information	March 2017	March 2017		100%	Yes		
Chapter I: Introduction	August 2017	October 2017	December 15, 2017	0%			
Chapter II: District Profile	September 2017	October 2017		0%			
Chapter III: Waste Generation	September 2017	November 2017		0%			
Chapter IV: Waste Management	September 2017	November 2017		0%			
Chapter V: Waste Reduction and Recycling Programs	September 2017	November 2017		0%			
Chapter VI: Budget	October 2017	December 2017		0%			
Draft Plan Resolution from Policy Committee	December 2017	December 2017		December 15, 2017	0%		
Ohio EPA 45-Day Comment Period	December 24, 2017	February 6, 2018			0%		
Revise Plan Based on NBO Comments	February 2018	May 2018			0%		
Meet with OEPA to Review Changes	June 2018	June 2018	June 2017		0%		
Public Comment Period	September 2018	September 2018			0%		
Public Hearing	October 2018	October 2018	October 2018		0%		
Revise Plan Based on Public Comments	October 2018	October 2018			0%		
Policy Committee Adopts Draft Plan	October 2018	October 2018		October 2018	0%		
Ratification (90 Days)	November 2018	January 2019			0%		
Policy Committee Certifies Ratification	February 2019	February 2019		February 2019	0%		
Final Ohio EPA Review (90 Days)	March 26, 2019	June 24, 2019			0%		
<b>Plan Approval</b>	<b>6/24/2019</b>						



# APPENDIX L REVIEW





## APPENDIX L REVIEW

- Identifies strengths and challenges for District education and outreach programs
- Areas of potential improvement are covered in Appendix I
- Identifies Outreach and Marketing Plan
- Identifies outreach priority



# APPENDIX L REVIEW

## Goal 3: Waste Reduction and Recycling Rates

- The SWMD shall provide the following required programs:
  - A website
  - A comprehensive resource List
  - An inventory of available infrastructure
  - A speaker or presenter

## Goal 4: Outreach and Education - Outreach Plan and General Requirements

- The SWMD shall provide education, outreach, marketing, and technical assistance regarding reduction, recycling, composting, reuse, and other alternative waste management methods to target audiences using best practices.



# APPENDIX L REVIEW

## Outreach and Marketing Plan

Existing Programs	Target Audience				
	Residents	Schools	Industries	Institutions & Commercial Businesses	Communities & Elected Officials
District Website	✓	✓	✓	✓	✓
Presentations	✓	✓	✓		✓
Comprehensive Resource Guides	✓	✓	✓	✓	✓
Technical Assistance			✓	✓	✓
Market Development Technical Assistance	✓	✓	✓	✓	✓
Waste Audit Program		✓	✓	✓	
Recycling Newsletter	✓				✓
Waste Reduction Report Card	✓	✓	✓	✓	✓
<b>Total Program per Audience</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>6</b>	<b>7</b>



# APPENDIX L REVIEW

## Outreach Priority

- Household Hazardous Waste
  - Expand collection
  - Educate and promote alternatives to HHW



# APPENDIX I REVIEW





## APPENDIX I REVIEW

- Address challenges from Appendix H analysis
- Address District SWOT process areas for improvement in the District



## APPENDIX I REVIEW

- List of possible initiatives and/or programs developed from Appendix H and L analysis
- District ranked each possible initiative/program on a scale of 1-5 where 5 is the highest priority and 1 is the lowest
- The District will implement or not implement any initiative based on the 1-5 scale summarized below:
  - Ranking of 1 – No implementation
  - Ranking of 2 – No implementation
  - Ranking of 3 – District reserves the right to implement but does not guarantee implementation
  - Ranking of 4 – Implement
  - Ranking of 5 - Implement

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
1	Drop-Off	Additional drops-offs suggested to be added to higher populations. Densely populated areas may need drop-offs for multi-family housing.	1	<b><i>Do Not Implement</i></b>
		Create a map for the drop-off located in the District and post it on the website.	5	<b><i>Implement</i></b>
		Work with political subdivisions to educate their residents about drop-off program.	4	<b><i>Implement</i></b>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
1	Curbside	Target political subdivisions for implementing curbside recycling programs if population is greater than 20,000.	5	<i>Implement</i>
		Work with political subdivisions to implement curbside recycling in other areas that are prime candidates based on factors other than population (such as housing density).	4	<b>Implement</b>
		Promote the grant funding available vs an incentive for political subdivisions to implement curbside recycling.	5	<b>Implement</b>
		Work with political subdivisions when contracts are nearing renewal time to make contract adjustments that will maximize recycling collected, such as adding a Pay-As-You-Throw element, increasing recycling container size, and/or requiring the hauler to provide ongoing education, such as a quarterly direct mailer to residents.	5	<i>Implement</i>
		Target at least two communities each year to work on improving recovery rates.	5	<i>Implement</i>
		Survey communities that have curbside recycling to determine if Multi-Family housing complexes could be added to program.	2	<i>Do Not Implement</i>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
1	Residential Education	Multi-Family Education needed to increase recycling rates.	2	<b><i>Do Not Implement</i></b>
		Special Events: Increase District's presence at large events	4	<b>Implement</b>
		Participate at all county fairs	1	<b>Do Not Implement</b>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
2	School Recycling Program	Develop and operate a School Waste Audit program	3	<i>May Implement</i>
		Promote Government Building Recycling	3	<i>May Implement</i>

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
2	Government Recycling Program	Inventory all government buildings to determine waste generation potential	1	<i>Do Not Implement</i>
		Develop and operate a Government Building Waste Audit program	3	<i>May Implement</i>

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
2	Technical Assistance	Develop enhanced promotion of program and business engagement	1	<b><i>Do Not Implement</i></b>
		Survey businesses on best way District can assist	1	<b><i>Do Not Implement</i></b>
		Develop business engagement initiatives such as round tables or other options	1	<b><i>Do Not Implement</i></b>

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status Decision
3	Industrial	Industrial Hauler Contact list on website.	1	<b><i>Do Not Implement</i></b>
		Send out services offered by district with the annual District survey.	1	<b><i>Do Not Implement</i></b>
		Host a webinar or forum for industries about participating in Ohio EPA's Materials Marketplace	3	<b><i>May Implement</i></b>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
4	Yard Waste	Reduce yard waste program to fit within a \$250,000 per year budget	5	<i>Implement</i>
		Increase partnerships with private sector to increase yard waste drop-off locations that do not increase cost to District	5	<i>Implement</i>
		Evaluate the use of a yard waste grinder to reduce volumes to improve transportation efficiencies	5	<i>Implement</i>
		Develop detailed yard waste site host agreements	1	<i>Do Not Implement</i>
		Improve existing yard waste sites such as implementing cameras, fencing and gates to reduce contamination (if sites are continued)	4	<i>Implement</i>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
4	Yard Waste	Conduct a campaign to reduce informational commercial use of yard waste drop-off sites	4	<i>Implement</i>
		Conduct an education campaign for residential users of yard waste sites to reduce contamination	5	<i>Implement</i>
		Target communities with curbside recycling to add yard waste collection, provide technical assistance	1	<i>Do Not Implement</i>
		Modify drop-off site programs to save money and improve program	5	<i>Implement</i>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
4	Food Waste	Develop a long-range plan for food waste management	1	<b><i>Do Not Implement</i></b>
		Survey compost facilities on desire to upgrade to Class II status to accept food waste	1	<b><i>Do Not Implement</i></b>
		Survey communities on desire to recycle food waste	1	<b><i>Do Not Implement</i></b>

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
4	Fiber and Plastic	Evaluate feasibility of expanding commercial collection of recyclables that target fiber and plastics.	1	<b><i>Do Not Implement</i></b>

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
5	<b>PAYT</b>	Conduct a PAYT Pilot Program with a host community	3	<b><i>May Implement</i></b>
	<b>Community Development Grants</b>	Conduct a targeted promotional campaign for potential grant applicants	2	<b><i>Do Not Implement</i></b>
	<b>Market Development Grants</b>	Conduct a targeted promotional campaign for potential grant applicants	2	<b><i>Do Not Implement</i></b>
	<b>Recycle and Compost Infrastructure Grants</b>	Conduct a feasibility analysis to determine the effectiveness of the grant	1	<b><i>Do Not Implement</i></b>
	<b>Host Community Grants</b>	Conduct a feasibility analysis to determine the effectiveness of the grant	1	<b><i>Do Not Implement</i></b>

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
5	Recycle Makes \$ense Grant	Develop grant ton limits based on a scale to give incentive for higher performance	5	<i>Implement</i>
		Developed automated cart incentive option to grant	5	<i>Implement</i>
		Develop PAYT incentive option to grant	5	<i>Implement</i>
		Allow for multiple calculation options for incentive payouts based on community infrastructure (school pick-ups)	2	<i>Do Not Implement</i>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
5	<b>Program Start-Up Grants</b>	None	n/a	n/a
	<b>Sheriff Grants</b>	Revise grant program to be based on direct requirements of District for education and waste reduction	2	<b><i>Do Not Implement</i></b>

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
6	HHW	HHW collection increase presence in District	4	<i>Implement</i>
		Conduct education campaign to inform residents on alternate local options for HHW materials	4	<i>Implement</i>
		Update and send HHW guide or newsletter out annually	5	<i>Implement</i>
		Expand HHW collection in District	4	<i>Implement</i>
		Evaluate the option for a year-round permanent HHW facility central to the three county area to supplement weekend collections	5	<i>Implement</i>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
6	Scrap Tires	Conduct a campaign to reduce commercial use of tire drop-off sites	1	<b><i>Do Not Implement</i></b>
		Expand tire sites and/or capacity at existing high performing sites	1	<b><i>Do Not Implement</i></b>
	Appliances	Increase promotion	4	<b><i>Implement</i></b>

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
8	<b>Health Department</b>	Develop performance based contracts for each health department with specific scopes of work that the District needs conducted to meets its needs	2	<b><i>Do Not Implement</i></b>
	<b>Well Monitoring</b>	Reallocate some funds to another program since the \$25,000 currently budgeted for Well testing is typically not requested.	5	<b><i>Implement</i></b>

# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
12	Data Collection	Perform Site Visit with Key Non-Respondents	1	<i>Do Not Implement</i>
		Work with key respondents to better verify what is countable and not countable	1	<i>Do Not Implement</i>
		Hire an intern for one summer to develop a better mail list with key contacts to improve return rates/participation and data quality	1	<i>Do Not Implement</i>
		Develop a tool kit on data collection and survey completion that can be shared with survey respondents	1	<i>Do Not Implement</i>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Status
13	Education	Develop education workshops for composting	3	<i>May Implement</i>
		Have a sheet in Newsletter that can be ripped out to hang in a home with useful facts, tips, following year dates, website, and contact information	4	<i>Implement</i>
		Recycling Report Card addition to compare years or show percentage difference of improvement per community	2	<i>Do Not Implement</i>
		Website ability to track the visitor statistics.	5	<i>Implement</i>
		Educational material for Do-It-Yourself classroom or at home activities project kits to learn about proper waste diversion and disposal.	3	<i>May Implement</i>



# APPENDIX I REVIEW

Section in App. H	Program Category	Suggested Action or Program Name	District Ranking	Policy Committee Decision
14	<b>Recyclable Material Processing Capacity</b>	None	<i>n/a</i>	<i>n/a</i>



# APPENDIX J REVIEW







## APPENDIX J REVIEW

- Goal # 1 Demonstration
- Residential Recycling Infrastructure Goal – 90%
- Commercial Recycling Infrastructure



# APPENDIX J REVIEW

## Curbside Recycling Access

- Non-Subscription Curbside Recycling – 100% Population Credit
- Subscription Curbside Recycling – 25% Population Credit



# APPENDIX J REVIEW

## Drop-Off Recycling Access

- Urban Designation: >5,000 in population
- Rural Designation: <5,000 in population
- Full Time Urban Recycling Drop-Off – 5,000 Population Credit
- Full Time Rural Recycling Drop-Off – 2,500 Population Credit
- Part Time Urban Recycling Drop-Off – 2,500 Population Credit
- Part Time Urban Recycling Drop-Off – 2,500 Population Credit



# APPENDIX J REVIEW

## Recycling Access Calculations

- No or limited double counting of credits
- Drop-offs in curbside communities may not be counted if population credit of community is exceeded
- Evaluation of access credits is still in progress



# APPENDIX J REVIEW

Year	Population Data	County			Total
		Stark	Tuscarawas	Wayne	
2015	Total County	377,197	93,062	116,265	586,524
	Credit for:				
	Curbsides	183,743	46,154	45,655	275,552
	Drop-offs	147,500	32,500	57,500	237,500
	Total	331,243	78,654	104,155	513,052
	<b>% Access</b>	<b>88%</b>	<b>85%</b>	<b>90%</b>	<b>87%</b>

# APPENDIX J REVIEW

Service Provider	Type of Recycling Service Provided	Cc	Mp	Sc	Pl	W
<b>Stark</b>						
Broadway Iron & Metal, Inc.,	Hauler Collection, Drop-off, Buy-Back, Scrap Yard			✓		
FPT Canton	Hauler Collection, Drop-off, Buy-Back			✓		
PSC Metals, Inc.	Drop-off, Buy-Back, Scrap Yard			✓		
Slesnick Iron & Metal	Drop-off, Buy-Back, Scrap Yard			✓		
Jackson Twp. Recycling Station	Drop-off	✓	✓	✓	✓	
Kimble Recycling Center	Hauler Collection, Drop-off	✓	✓	✓	✓	✓
Premier Pallet and Recycling, Inc.	Pallet Refurbisher, Drop-off					✓
<b>Tuscarawas</b>						
Kimble Recycling Center	Hauler Collection, Drop-off	✓	✓	✓	✓	✓
Recycled Fiberized Products	Drop-off	✓	✓			
Gale's Recycle It	Drop-off	✓		✓		
S&M Recycling	Drop-off	✓	✓	✓	✓	
Speedie Salvage Scrap Recycling	Drop-off, Scrap Yard			✓		
Wallick's Scrap Metal	Drop-off			✓		
<b>Wayne</b>						
PSC Metals, Inc.	Drop-off			✓		
Wayco Recycling Center	Drop-off	✓	✓	✓	✓	



# APPENDIX K REVIEW





## APPENDIX K REVIEW

- Goal # 2 Demonstration
- Residential/Commercial Recycling – 25%
- Industrial Recycling – 66%





# APPENDIX K REVIEW

Year	Population	Recycled	Disposed	Total Generated	Waste Reduction & Recycling Rate	Per Capita Waste Reduction & Recycling Rate (ppd)
<b>2015</b>	<b>586,524</b>	<b>143,748</b>	<b>488,922</b>	<b>632,670</b>	<b>22.72%</b>	<b>1.3</b>
2016	585,759	146,724	480,962	627,686	23.38%	1.4
2017	584,994	148,060	480,333	628,393	23.56%	1.4
2018	584,229	148,060	479,705	627,765	23.59%	1.4
2019	583,464	148,060	479,077	627,137	23.61%	1.4
2020	582,699	148,060	478,449	626,509	23.63%	1.4
2021	581,834	148,060	477,739	625,799	23.66%	1.4
2022	580,970	148,060	477,030	625,089	23.69%	1.4
2023	580,106	148,060	476,320	624,380	23.71%	1.4
2024	579,242	148,060	475,610	623,670	23.74%	1.4
2025	578,378	148,060	474,901	622,961	23.77%	1.4
2026	577,527	148,060	474,203	622,263	23.79%	1.4
2027	576,677	148,060	473,505	621,565	23.82%	1.4
2028	575,827	148,060	472,807	620,866	23.85%	1.4
2029	574,977	148,060	472,108	620,168	23.87%	1.4
2030	574,127	148,060	471,410	619,470	23.90%	1.4
2031	573,438	148,060	470,845	618,904	23.92%	1.4
2032	572,749	148,060	470,279	618,339	23.94%	1.4
2033	572,059	148,060	469,713	617,773	23.97%	1.4

Residential/Commercial

# APPENDIX K REVIEW

Year	Waste Reduced and Recycled	Waste Disposed	Waste Generated	Waste Reduction and Recycling Rate
<b>2015</b>	<b>1,019,243</b>	<b>345,666</b>	<b>1,364,910</b>	<b>74.67%</b>
2016	1,019,243	344,181	1,363,424	74.76%
2017	1,019,243	342,701	1,361,944	74.84%
2018	1,019,243	341,228	1,360,471	74.92%
2019	1,019,243	339,761	1,359,005	75.00%
2020	1,019,243	338,301	1,357,544	75.08%
2021	1,019,243	336,846	1,356,090	75.16%
2022	1,019,243	335,398	1,354,642	75.24%
2023	1,019,243	333,957	1,353,200	75.32%
2024	1,019,243	332,521	1,351,765	75.40%
2025	1,019,243	331,092	1,350,335	75.48%
2026	1,019,243	329,669	1,348,912	75.56%
2027	1,019,243	328,251	1,347,495	75.64%
2028	1,019,243	326,840	1,346,084	75.72%
2029	1,019,243	325,436	1,344,679	75.80%
2030	1,019,243	324,037	1,343,280	75.88%
2031	1,019,243	322,644	1,341,887	75.96%
2032	1,019,243	321,257	1,340,500	76.03%
2033	1,019,243	319,876	1,339,119	76.11%

Industrial



# APPENDIX K REVIEW

Year	Waste Reduced and Recycled (tons)	Waste Disposed (tons)	Waste Generated (tons)	Waste Reduction and Recycling Rate
<b>2015</b>	<b>1,162,992</b>	<b>834,588</b>	<b>1,997,580</b>	<b>58.22%</b>
2016	1,165,968	825,142	1,991,110	58.56%
2017	1,167,303	823,034	1,990,338	58.65%
2018	1,167,303	820,933	1,988,236	58.71%
2019	1,167,303	818,838	1,986,141	58.77%
2020	1,167,303	816,749	1,984,053	58.83%
2021	1,167,303	814,586	1,981,889	58.90%
2022	1,167,303	812,428	1,979,731	58.96%
2023	1,167,303	810,277	1,977,580	59.03%
2024	1,167,303	808,132	1,975,435	59.09%
2025	1,167,303	805,993	1,973,296	59.16%
2026	1,167,303	803,871	1,971,175	59.22%
2027	1,167,303	801,756	1,969,059	59.28%
2028	1,167,303	799,647	1,966,950	59.35%
2029	1,167,303	797,544	1,964,847	59.41%
2030	1,167,303	795,447	1,962,750	59.47%
2031	1,167,303	793,488	1,960,792	59.53%
2032	1,167,303	791,536	1,958,839	59.59%
2033	1,167,303	789,589	1,956,892	59.65%

Total



# APPENDIX M REVIEW





# APPENDIX M REVIEW

- Access to Publically Available Landfills



# APPENDIX M REVIEW

Facility	Location	Years of Remaining Capacity <sup>a</sup>
<b><i>In-District</i></b>		
American Landfill, Inc.	Stark	84.5
Countywide Recycling & Disposal Facility	Stark	75.6
Kimble Sanitary Landfill	Tuscarawas	30.8
<b><i>Out-of-District</i></b>		
Coshocton Landfill, Inc.	Coshocton	***
Crawford County Sanitary Landfill	Crawford	12.1
Pine Grove Regional Facility	Fairfield	60.1
Hancock County Sanitary Landfill	Hancock	30.1
Carbon Limestone Landfill LLC	Mahoning	60.7
Mahoning Landfill, Inc.	Mahoning	45.7
Noble Rd Landfill	Richland	8.6
Evergreen Recycling & Disposal	Wood	35.5
County Environmental of Wyandot	Wyandot	156.5
Suburban Landfill, Inc	Perry	20
Apex Sanitary Landfill	Jefferson	13
Tunnel Hill Reclamation Landfill	Perry	22
Pike Sanitation Landfill	Pike	75.1
Cherokee Run Landfill	Logan	29.1
Athens Hocking C&DD/Reclamation Center Landfill	Athens	51.2
<b><i>Out-of-State</i></b>		
Unknown	N/A	N/A



## NEXT STEPS





## NEXT STEPS

- Next Policy Committee Meeting Date for Plan (November 17, 2017)
- Appendices O, P, Q, S
- Support Appendices
- Policy Committee Meeting (December 15, 2017)
- Chapters 1, 2, 3, 4, 5, 6